



CROWLEY LINER SERVICES
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MICHAEL HOPKINS
VICE PRESIDENT
OPERATIONS LATIN AMERICA

June 22, 2011

Dear Sir:

It is our understanding that our agent Enmarcolda is embarking upon a business expansion program which we wholeheartedly support.

Enmarcolda since September of 2003 when Crowley resumed calling Port-au- Prince on our long established Dominican service. This agency has a very long history of operation in Haiti despite tumultuous circumstances over many years including the embargo in the 1990's and the terrible earthquake of January 2010. The company's history is somewhat detailed in an autobiographical book "One Step Ahead" by a famous shipping executive, Art Novacek, who used Enmarcolda during his tenure as the president of the management group for Navieras de Puerto Rico.

The Dadesky and Lemke families have operated this business for decades going back to the time of Seatrain, Navieras de Puerto Rico, TEC Marine and now Crowley, and other international lines like CSAV/CCNI and Seafreight.

Our own business with Haiti has been largely developed through the excellent business relationships that Enmarcolda has with their private sector partners. The efforts made by this company from the moment of the earthquake on January 10th were Herculean in support of all of the combined forces to reopen the supply line through the port to save lives with water, food and shelter. This included overseeing salvage operations, offshore lightering, and beach landings to taking part in building temporary ramps and bringing in dock barges with cranes to create a new port from total destruction.

One of the most important contributions to the current economy of Haiti is the successful harvesting and transportation of the seasonal mango crop. Enmarcolda stands without equal in making this economic lifeline a yearly success with over 400 refrigerated loads shipped annually with our company. In addition, the second biggest contributor to the local economy of Haiti is the sewing business which at one time created over 100,000 jobs. The sewing and shipment of finished products



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to the United States is also a hallmark of this agency family. Their involvement in the warehousing of PL480 food supplies and support of the NGO's is also without equal.

It is our firm belief because of the proven integrity and capability of this enterprise that any business they embark upon will be a success. The capability of this organization has helped our own ocean transportation of these products be a success as well.

Sincerely,

Michael Y. Hopkins
Vice President/Latin America Services

MYH/ao